

# FY24 RESULTS PRESENTATION AND STRATEGY UPDATE

John Shuttleworth - CEO Brendon Glass - CFO

22 August 2024

#### DISCLAIMER

This presentation is for general information purposes only and should be read in conjunction with the Full Year Financial Report for twelve months ending 30 June 2024 and the Appendix 4E lodged with the Australian Securities Exchange by Centrepoint Alliance Limited (ASX:CAF) on 22 August 2024. This presentation does not provide recommendations or opinions in relation to specific investments or securities.

This presentation has been prepared in good faith and with reasonable care. Neither CAF nor any other person makes any representation or warranty, express or implied, as to the accuracy, reliability, reasonableness or completeness of the contents of this presentation (including any projections, forecasts, estimates, prospects and returns), and any omissions from this presentation. To the maximum extent permitted by law, CAF and its respective officers, employees and advisers disclaim and exclude all liability for any loss or damage (whether or not foreseeable) suffered or incurred by any person acting on any information (including any projections, forecasts, estimates, prospects and returns) provided in, or omitted from, this presentation or any other written or oral information provided by or on behalf of CAF.

It is not intended that this presentation be relied upon and the information in this presentation does not take into account your financial objectives, situations or needs. Investors should consult with their own legal, tax, business and/or financial advisers in connection with any investment decision.

All numbers are as at 30 June 2024 unless otherwise stated. Numbers may not add up due to rounding.

The release of this announcement has been authorised by the Board of Directors.

# AGENDA

# **BUSINESS RESULTS**

John Shuttleworth - CEO

### **FINANCIAL RESULTS** Brendon Glass - CFO

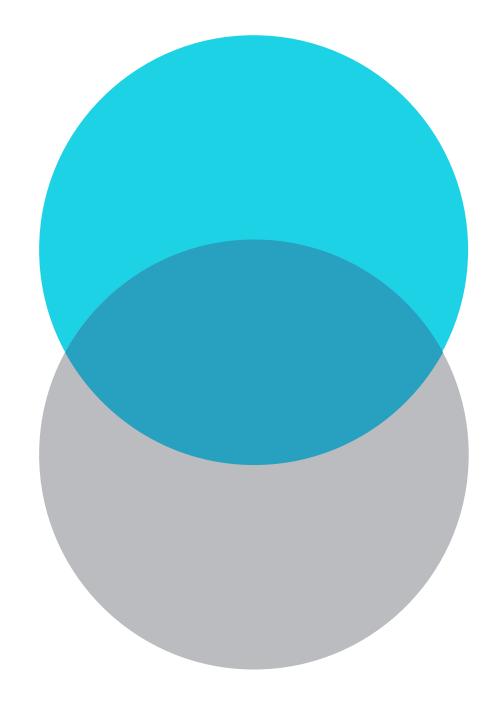
## **GROWTH STRATEGY & OUTLOOK** John Shuttleworth - CEO



## **BUSINESS RESULTS**

John Shuttleworth - CEO



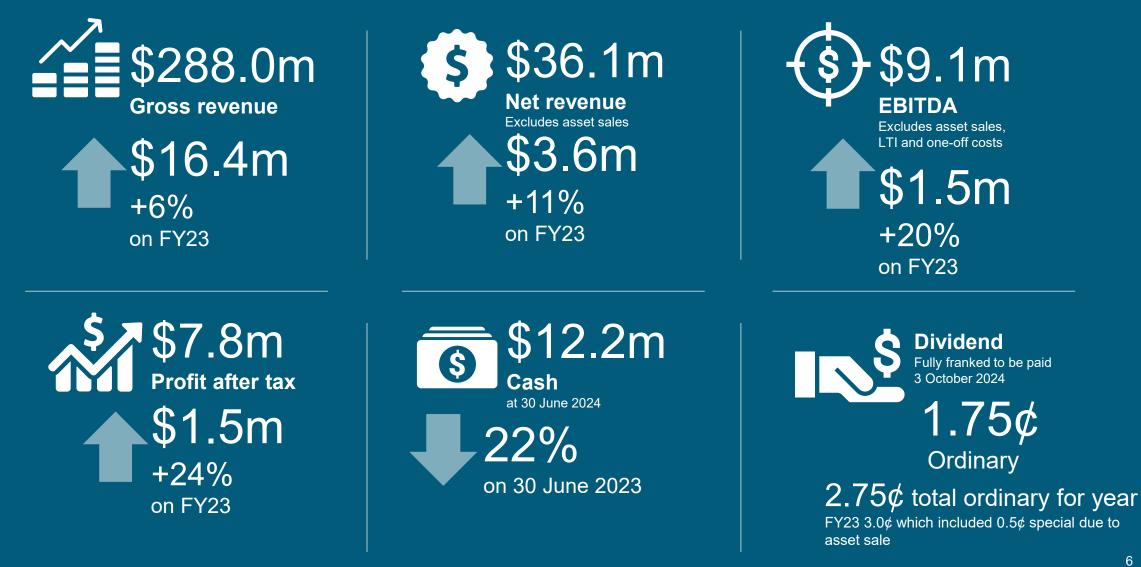


A strong result driven by disciplined execution of the business strategy, revenue uplift from the FAM acquisition, licensee fee growth, and prudent management of costs

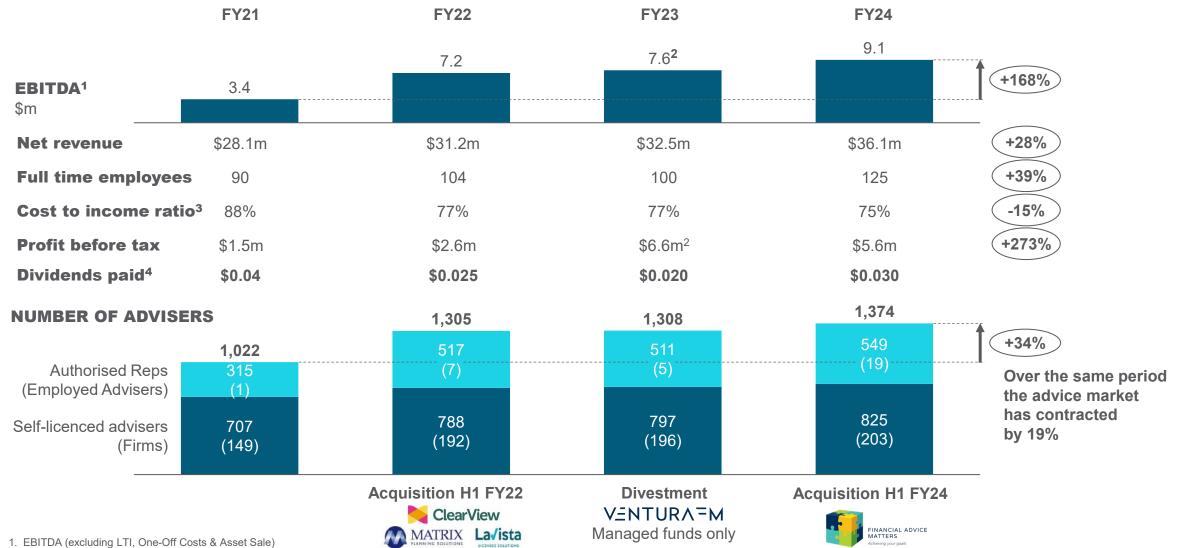
- Continued strong financial performance with EBITDA<sup>1</sup> of \$9.1m +20% FY23
- Highest net adviser growth with +38 advisers double the nearest competitor
- Financial Advice Matters acquisition has performed well in the first 7 months delivering revenue of \$3.6m and EBITDA of \$1.0m
- Service standards remain high despite a 20% uplift in requests due to adviser growth. Adviser rating of service at all time high with Net Promoter Score of +41
- Launched new iQ Managed Portfolios by Ventura
- New IconiQ platform due to go live with Investment (IDPS<sup>2</sup>) in October 2024 and Superannuation by the end of the calendar year

1. Excludes asset sales, LTI and one-off costs

## **SNAPSHOT OF FY24 RESULTS**



## DISCIPLINED EXECUTION OF THE BUSINESS STRATEGY HAS RESULTED IN EBITDA GROWTH OF 168% AND ADVISER GROWTH OF 34%



2. Ventura funds divested July 2022 for \$1.7m

3. Cost to income ratio excludes asset sales, LTI and one-off costs

4. Total dividends paid of 11.5 cents since 2021 which amounts to a return of capital of \$19.6m

## **CENTREPOINT IS THE LICENSEE OF CHOICE IN THE MARKET**

#### CHANGES IN ADVISER NUMBERS BY LICENSEE 1/7/2023 TO 30/6/2024

	RANK	LICENSEE GROUP	NUMBER OF ARS <sup>1</sup>	APPOINTMENTS	RESIGNATIONS	NET CHANGE
	1	AMP 🎇	826	65	140	-75
_	2	<b>Insignia</b> Financial	716	82	136	-54
_	3	CountPlus	672	60	163	-103
(	4		551	97	56	+41
	5	wealthtoday	529	57	100	-43
_	6	FORTNUM"	357	34	69	-35
_	7	Sequora	330	70	56	+14
_	8		274	45	26	+19
_	9		240	24	37	-13
	10	ΝΤΑΑ	238	15	23	-8

1. Authorised Representatives. Sourced from Wealthdata analysis of ASIC Register. Note appointments and resignations of ARs of entities purchased by the Licensee Group during the period are included in the statistics. CAF numbers reported as 551 compared to internal data of 549 due to timing differences.

- Centrepoint experienced the largest net growth in the market in FY24
- M&A activity is proving to be disruptive and is driving turnover in acquired licensees
- Economics of licensees is compelling subscale players to merge or acquire.
   M&A deals in FY24 include:
  - Fortnum / Australian Unity
  - WealthToday / M3
  - Count / Diverger
  - Infocus / Maddison
- Self-employed advisers have been spun out of Insignia into Rhombus ~480 ARs
- AMP announced planned divestment of Advice to Entireti

## **EXIT OF LARGE INSTITUTIONS HAS CHANGED THE LICENSEE LANDSCAPE**

#### **RECONSTRUCTED TOP 10 LICENSEES POST AMP DIVESTMENT**

RA	NK	LICENSEE GROUP	NUMBER OF ARS <sup>1</sup>
	1	Entireti (Fortnum + Australian Unity +AMP)	1,183
	2	CountPlus	672
	3	CENTREPEINT	551
Z	4	wealthtoday	529
Į	5	rhombus	487
6	6	Sequoia	330
	7		274
8	3		240
Ç	9	NTAA	238
1	0	infocus	211

1. Authorised Representatives as at 30 June 2024 sourced from Wealthdata analysis of ASIC Register Note appointments and resignations of ARs of entities purchased by the Licensee Group during the period are included in the statistics. AMP numbers included in Entireti. Note numbers will change when transaction completes. CAF numbers reported as 551 compared to internal data of 549 due to timing differences.

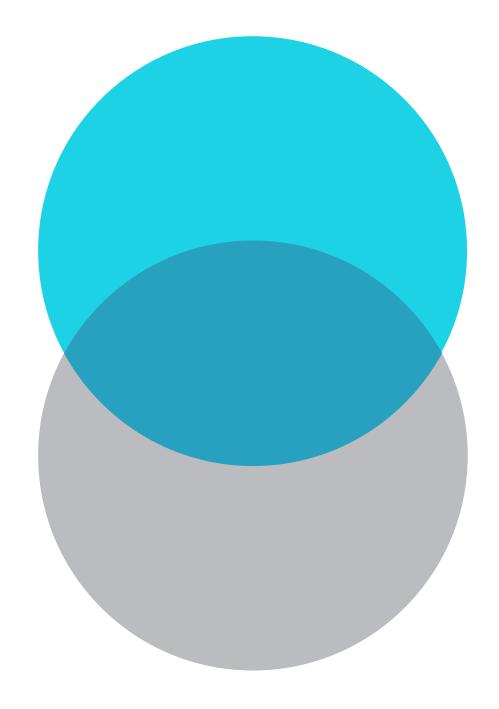
- Post acquisition of AMP Advice, Entireti will become the largest licensee when complete
- Insignia effectively exits the licensee market but retains ~230 ARs through its salaried advice businesses
- Attrition post M&A provides growth opportunities due to increased exits from transacting licensees

Licensee	Attrition <sup>1</sup> (June Qtr annualised)
WealthToday/M3	25.5%
Count/Diverger	26.3%
Fortnum/AU	28.6%
Industry	7.3%

# **FINANCIAL RESULTS**

Brendon Glass - CFO





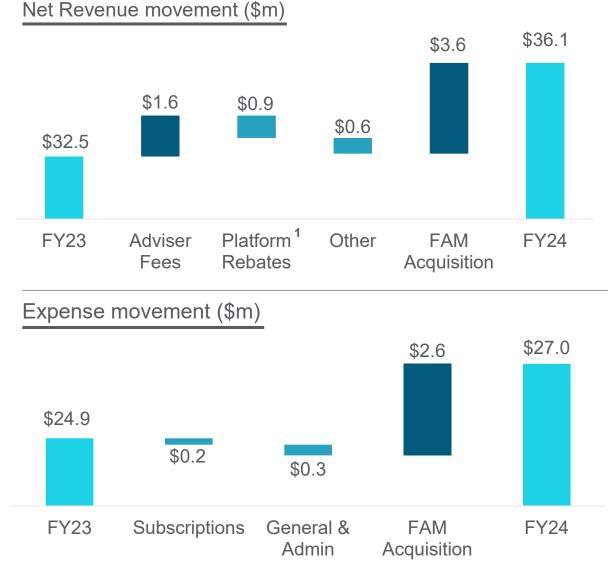
## FINANCIAL RESULTS SUMMARY

For the period	FY22 <sup>1</sup> (\$m)	FY23 (\$m)	H1 FY24 (\$m)	H2 FY24 (\$m)	FY24 (\$m)
Gross Revenue	228.5	271.6	140.5	151.2	288.0
Adviser fees and commissions	(197.3)	(239.1)	(123.8)	(131.1)	(251.9)
Net Revenue <sup>2</sup>	31.2	32.5	16.7	20.1	36.1
Management Expenses	(24.0)	(24.9)	(12.6)	(15.1)	(27.0)
EBITDA (excluding LTI, One-Off Costs & Asset Sale)	7.2	7.6	4.1	5.0	9.1
Cost to Income Ratio	77%	77%	75%	75%	75%
LTI Costs	(1.6)	(0.4)	(0.2)	(0.1)	(0.3)
One-Off Costs	(1.1)	(0.6)	(0.7)	(0.2)	(0.9)
Asset Sale	-	1.7	-	-	-
EBITDA	4.5	8.3	3.2	4.7	7.9
Depreciation, Amortisation, Impairment, Finance Costs	(1.9)	(1.7)	(0.8)	(1.5)	(2.3)
Net Profit/(Loss) before Tax	2.6	6.6	2.4	3.2	5.6
Net Profit/(Loss) after Tax	6.5	6.3	4.9	2.9	7.8

Note: 3 Statutory expenses up 10% on PCP due to FAM acquisition.

- Gross revenue up \$16.4m (+6% PCP)
- Net revenue<sup>2</sup> up 11% (+\$3.6m) on PCP driven by revenue uplift from FAM acquisition and organic licenced fee growth <u>offsetting</u> runoff of higher margin grandfathered rebates
- Management expenses up 8% on PCP (2% down from PCP excluding FAM acquisition)<sup>3</sup> primarily driven by expense increase from FAM acquisition
- EBITDA (excluding LTI, One-Off Costs & Asset Sales) of \$9.1m up 20% (+\$1.5m) on PCP mainly due to FAM acquisition and organic licenced fee growth
- Cost to income improved to 75% from 77% PCP
- \$0.9m one-off costs comprising \$0.6m in employment redundancies and \$0.3m acquisitionrelated costs
- NPBT of \$5.6m down \$1.0m on PCP primarily due to a one-off \$1.7m from Asset Sales in PCP. Normalising for PCP Asset Sales, FY24 NPBT increased by \$0.7m driven by net revenue increase

## **REVENUE AND EXPENSE ANALYSIS**



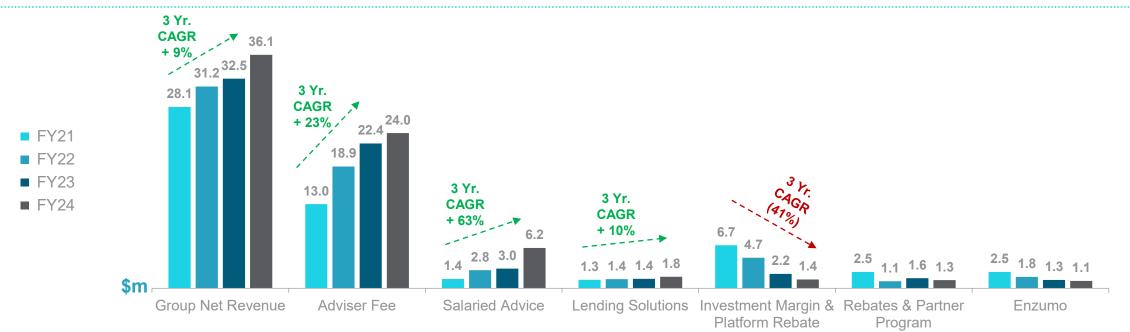
#### Key net revenue movements (vs. PCP):

- Adviser fees up \$1.6m driven by adviser growth through recently acquired advisers transitioning to full rate card during FY24
- \$0.9m reduction due to cessation of final platform agreement
- \$0.6m reduction in Other revenue primarily driven by \$0.5m cessation of ClearView partner program revenue
- \$3.6m revenue from FAM acquisition completed 1 Dec 2023 (revenue attribution for 7 months of operations)

Key expense movements (vs. PCP):

- Excluding the impact of FAM acquisition, expense down by \$0.5m (2%) to PCP mainly driven by:
  - Subscriptions down \$0.2m (10%)
  - General & admin down \$0.3m (10%)
- \$2.6m increase in expense resulting from FAM acquisition (expense attribution for 7 months operations). Acquisition added 27.1 FTEs taking group headcount to 125.3 FTEs

Sources: Centrepoint Alliance financial analysis; FY24 financial results. Note: **1** Non-conflicting platform rebates.



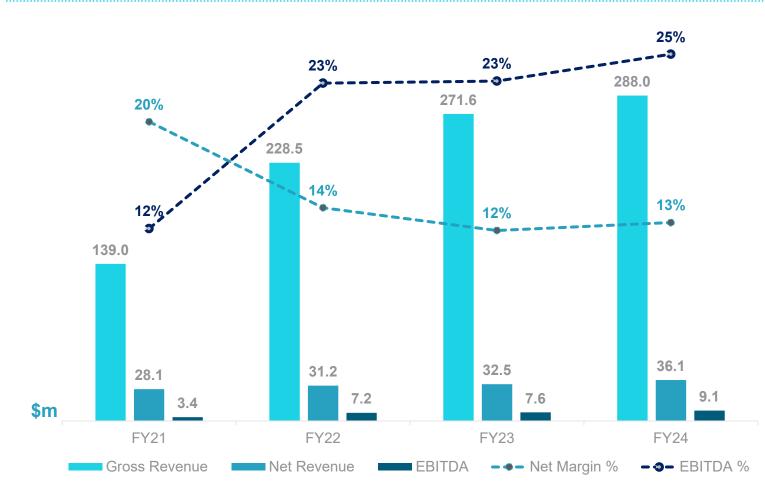
## **NET REVENUE GROWTH**

In FY21-FY24 period, CAF net revenue has increased at 9% CAGR from \$28.1m FY21 to \$36.1m FY24

- Adviser fee growing at 23% CAGR from \$13m FY21 to \$24m FY24 driven by ClearView Advice Acquisition ('CVA') in FY22 and strong organic recruitment with net organic growth of 3.7m
- Salaried advice business growing at 63% CAGR from \$1.4m FY21 to \$6.2m FY24 driven by CVA in FY22 and FAM acquisition in FY24
- Lending solutions increasing at 10% CAGR from \$1.3m FY21 to \$1.8m FY24 driven principally by Lending as a Service ('LaaS') growth
- Investment decreasing at 41% CAGR principally due to cessation of platform agreements and some FUM outflows noting that investment management has been relaunched in H2 FY24

# High degree of operating leverage achieved through strong delivery on earnings accretive acquisitions despite net margin decline

## **OPERATING LEVERAGE**



- Gross margin reducing from 20% FY21 to 13% FY24 driven by change in business mix to stickier annuitised fee for service revenue and runoff of higher margin grandfathered rebates
- EBITDA margin has grown from 12% FY21 to 25% FY24 driven by high margin contributions from salaried advice and material labour synergies from acquisitions of ClearView Advice and FAM as well as ongoing disciplined expense management

# Sound balance sheet with adequate leverage and additional \$6.8m undrawn bank facility to drive inorganic growth

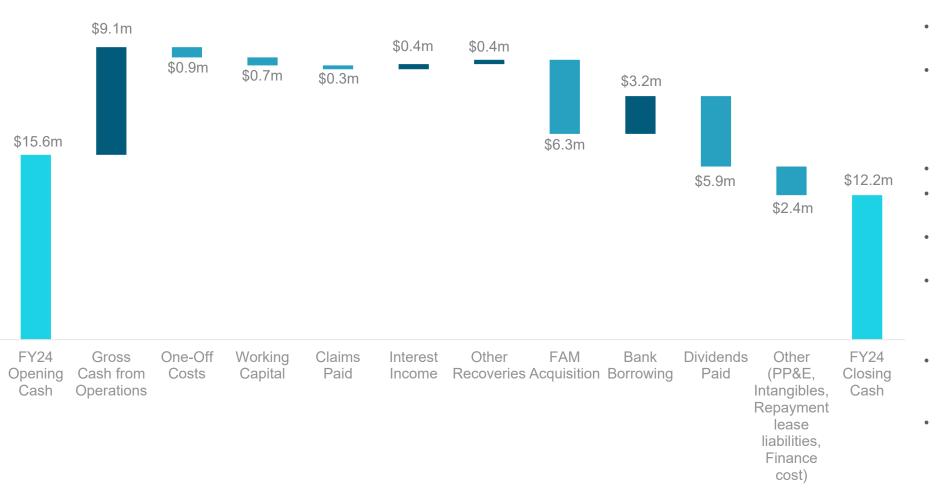
## **BALANCE SHEET**

For the period ended	FY23 (\$m)	FY24 (\$m)
Cash & Cash Equivalents	15.6	12.2
Trade and Other Receivables	6.6	8.7
Property, Plant & Equipment	0.2	0.4
Right-of-use Assets	0.8	2.2
Intangibles and Goodwill	17.5	26.2
Deferred Tax Assets	6.0	7.8
Other Assets	1.4	1.5
Total Assets	48.1	59.0
Trade and Other Payables	9.3	10.5
Unearned Income	0.1	0.5
Lease Liabilities	0.8	2.2
Claims Provision	1.0	0.5
Employee Entitlements & Other Provisions	3.3	5.3
Loan Payable	-	3.2
Deferred Tax Liabilities	2.4	3.5
Total Liabilities	16.9	25.7
Net Assets	31.2	33.3
Net Tangible Assets	10.1	2.8
Net Tangible Assets (cents per share)	5.1	1.4

- Trade and other receivables increase of \$2.1m due to \$1.0m FY24 recoverable ASIC levies, \$0.6m contract assets and \$0.4m FY25 Partner Program receivable<sup>1</sup>
- Intangibles increase of \$8.7m primarily due to \$4.8m in goodwill from FAM acquisition, \$4.7m from FAM customer relationships acquired, partially <u>offset</u> by \$1.0m amortisation of customer relationships
- Trade and other payables increase of \$1.2m from \$0.9m FY24 ASIC levies payable in FY25 and \$0.3m of FAM liabilities acquired
- Lease liabilities increased by \$1.4m primarily due to \$1.3m in FAM leases acquired (with a corresponding increase in right of use assets)
- Claims provisions: 10 open claims (FY23: 16)
- Employee Entitlements increased by \$0.5m driven by FAM acquisition and leave liabilities & Other provisions increased by \$1.5m driven by \$1.3m in FAM deferred consideration and \$0.1m increase in make good provisions
- Loan payable in FY24 of \$3.2m. \$4m drawn from \$10m NAB facility in H1 FY24 for FAM acquisition (\$0.8m was repaid in H2 FY24)
- Net Assets increased by \$2.1m primarily due to \$7.8m net profit after tax generated during FY24, <u>offset</u> by \$5.9m dividends paid
- Net tangible assets decreased by \$7.3m primarily due to increase in intangibles of \$8.7m from FAM acquisition, \$0.7m increase in net deferred tax asset/liabilities <u>offset</u> by \$2.1m increase in net assets

Note: 1 ASIC levies receivable and Partner program is offset by an equal trade payable (net of non-recoverable cost) and unearned income respectively.

## **CASH MOVEMENT FY24**



- Cash in June 2024 closed at \$12.2m
- FY24 Gross cash from operations \$9.1m
- \$0.9m one-off costs comprised of \$0.6m in employment redundancies and \$0.3m acquisitionrelated costs
- Claims paid out \$0.3m
- Interest income and Other recoveries \$0.8m
- \$6.3m (net) FAM acquisition completed 1 Dec 2023
- \$3.2m NAB bank borrowing (total facility size \$10m, \$4m drawn H1 FY24 & \$0.8m repaid H2 FY24)
- Dividends paid \$5.9m (\$4.0m H1 FY24 & \$1.9m H2 FY24)
- Other \$2.4m comprising
   \$0.9m intangibles, \$0.8m repayment of lease
   liabilities, \$0.4m PP&E and
   \$0.3m finance costs

## **FINANCIAL SNAPSHOT**

Expense Management	FY22	FY23	FY24
Headcount FTE	104.1	100.3	125.3
Employment Cost / Net Revenue	52.5%	52.3%	52.6%
Employment Cost / Gross Revenue	7.2%	6.3%	6.6%
Risk Management	FY22	FY23	FY24
	FIZZ	FIZ3	F 1 24
ECL to Gross Revenue Ratio	0.04%	0.01%	0.01%

- Headcount increased to 125.3 FTE with incremental 27.1 FTE from FAM acquisition. Excluding FAM acquisition, headcount down to 98.2 FTE in FY24 from 100.3 FTE in FY23
- Employment cost / Net revenue ratio in the range of 52% 53% with cost outs offsetting inflationary pressure
- Employment cost / Gross revenue ratio in the range of 6% 7%
- Nominal credit risk

Balance Sheet	FY22	FY23	FY24
Closing Cash	\$14.7m	\$15.6m	\$12.2m
Net Current Assets	\$5.3m	\$9.6m	\$3.0m
Net Tangible Assets	\$6.6m	\$10.1m	\$2.8m
Goodwill & Intangible Assets	\$17.8m	\$17.5m	\$26.2m
Deferred Tax Assets	\$6.6m	\$6.0m	\$7.8m
Loan Payable	-	-	(\$3.2m)

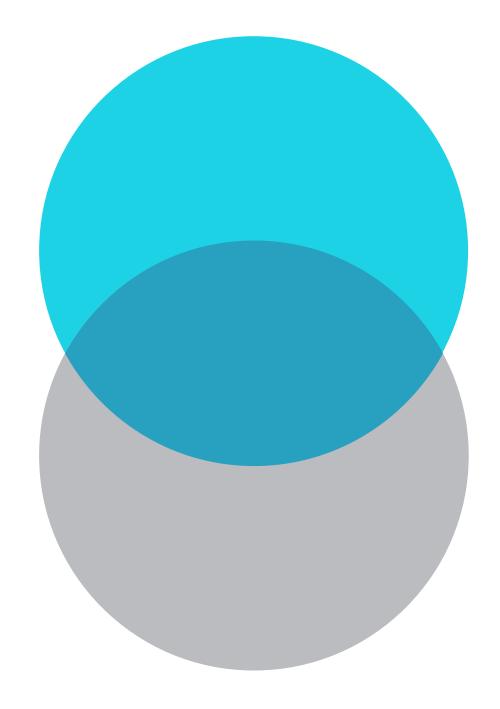
Shareholder Returns	FY22	FY23	FY24
Ordinary Dividend Yield	4.9%	10.4%	9.2%
Ordinary Dividends Paid	\$2.4m	\$2.9m	\$5.9m
Basic Earnings Per Share	3.63cps	3.23cps	3.92cps
Annualised ROE <sup>1</sup>	9%	21%	17%

- Consistent ordinary dividend yield ranging 9-10% over last two years
- Ordinary dividends paid increasing year-on-year
- Basic EPS growth and double-digit ROE

# **GROWTH STRATEGY & OUTLOOK**

John Shuttleworth - CEO





## **CENTREPOINT HAS FIVE STRATEGIC PILLARS TO DRIVE GROWTH**

Focus is on margin expansion and annuity revenue enabled by the strong distribution network of 1,374 financial advisers

	1	2	3	4	5
OBJECTIVE	GROW LICENCED AND SELF-LICENCED ADVISERS	GROW SALARIED ADVISERS	BUILD SCALE IN ASSET MANAGEMENT	LAUNCH SUPER AND INVESTMENT PLATFORM	GROW LENDING
BASELINE	<ul> <li>549 authorised representatives<sup>1</sup></li> <li>203 self-licenced firms</li> <li>825 advisers</li> </ul>	<b>19</b> advisers post FAM acquisition <sup>2</sup>	\$298m managed account FUM	\$1,095b market <sup>3</sup> ~\$69b network FUA <sup>4</sup> 1,374 advisers	\$3.5b Ioan book 80 brokers 44 LaaS Firms 200+ Ioans written
OUR FOCUS	Organic + acquisition to maintain scale	Acquire 'corporatised' firms to improve margin	Grow Managed Accounts	Globally leading functionality with market leading pricing	Provide lending services to financial advisers

Note numbers as at 30<sup>th</sup> June 2024 unless stated

1. AR Numbers as at 30th June 2024 per CAF internal data

2. Post acquisition of Financial Advice Matters. Completion 1 December 2023

3. Plan for Life – Analysis of Wraps, Platforms and Master Trusts as at March 2024

4. FUA and value chain revenue are estimated based on internally generated assumptions (1,374 advisers x average funds under advice of \$50m = \$68.7b)

## **CENTREPOINT IS WELL PLACED TO CAPTURE MORE ADVISERS**

#### THE CONTESTABLE MARKET WILL INCREASE WITH DISLOCATION FROM RECENT ACQUISITIONS

- 15,300<sup>1</sup> advisers in market
- 6%-7% advisers switch each year
- Equates to 1,000 advisers
- History suggests switching accelerates post-merger and acquisition
- Recent large M&A involves ~1,800 advisers
- This will create additional opportunities over the next 12-18 months

#### CENTREPOINT IS WELL PLACED WITH MARKET LEADING OFFERINGS IN LICENCED AND SELF-LICENCED

#### LICENCED

- 549 advisers strong
- Significant referrals from network
- Quality services delivered inhouse
- Profitable, full-service provider with good brand reputation

#### **SELF-LICENCED**

- #1 in the market
- 203 firms / 825 advisers
- Leading market in AFSL applications
- Full suite of licensee solutions provided by inhouse teams





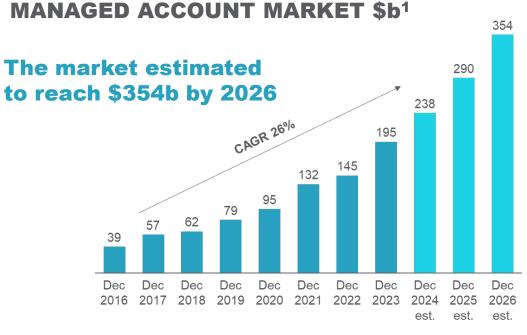
1. Wealthdata analysis of ASIC Register. Note switches exclude internal switches within licensee groups.

## **ACQUISITION OF FINANCIAL ADVICE MATTERS (FAM)**



- Completed transaction on 1 December 2023
- Integration complete standardised technology and operating model
- 7 months trading in FY24 results
- Revenue of \$3.6m and EBITDA of \$1.0m. It is expected that the annualised run rate will be \$1.5m \$1.7m
- FAM is deriving circa 28% EBITDA margin and is on track to exceed 30% in FY25
- Salaried advice expected to contribute circa 30% of total Group EBITDA<sup>1</sup> in FY25
- Looking to grow with further acquisitions and book buys

## **BUILDING DISTRIBUTION OF MANAGED ACCOUNT SOLUTIONS**



#### **Over 28 SMA managers on Approved Product** List with over 200 portfolios including...





Professionally managed portfolios constructed by the Ventura investment team in partnership with Morningstar

MODEL NAME	<b>RISK PROFILES</b>
iQ Portfolios (growth/accumulation)	G30, G50, G70, G85
iQ Portfolios (defensive/income)	D30, D50, D70

Platform distribution and indicative timing:

• Macquarie Manager

Live (December 2023)

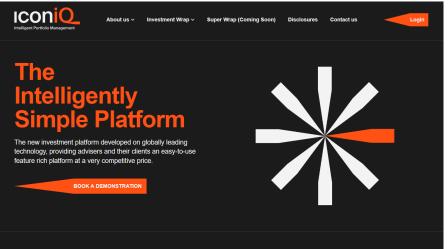
• Hub 24

Live (February 2024)

Other Platforms

Pending

#### PILLAR 4 – PLATFORM THE INVESTMENT PLATFORM WILL GO LIVE IN OCTOBER 2024 WITH SUPER TO FOLLOW



#### **Global Scale and Stability**

IconiQ has been developed in partnership with FNZ, a globally leading provider of platform technology with over \$2 trillion dollars under administration across 30 countries. Our partnership provides IconiQ access to global scale, support, and ongoing development to deliver the best adviser and customer experience.

Low fees	<ul> <li>Great user approximation of the series of the ser</li></ul>	Access quality investment managers Our investment governance team menur provides you access to leading domestic and global managers. ASX listed securities Managed funds Separately managed accounts Cash options / term deposits	Efficient and human At loon a we recognise that service and administration are as involved and as the technology. Most of the time you want bo transit online however there are times you need to speak with a use to be previoue there are times you meed to speak with a time of what we do. 99% of transactions at digital 1 straight through processed 90% of transactions at the straight through processed 90% of the straight through p
Demonstration	Open an accou	int Ta	lk to us

#### **INVESTMENT IDPS<sup>1</sup>**

- Final technology release completed July 2024
- ASIC approval of Ventura AFS Licence variation completed
- Disclosure documents and due diligence completed
- · Final testing being completed in production environment
- Go live planned October 2024

#### **SUPERANNUATION**

- · Super rules and configuration under development
- Super trustee and SuperWrap division established with external Registrable Superannuation Entity (RSE)
- Go live planned Q4 calendar 2024

#### **FEATURES**

- Rich functionality leveraging FNZ's global scale and development with 650 implementations
- Supports a range of account structures individual, company, trusts, SMSF
- Broad range of investments funds, SMA, Equities, ETF, TDs
- Digital first straight through processing
- Comprehensive reporting portfolio holdings, asset allocation and performance
- Low fees no minimums or account fees (refer PDS for final pricing)

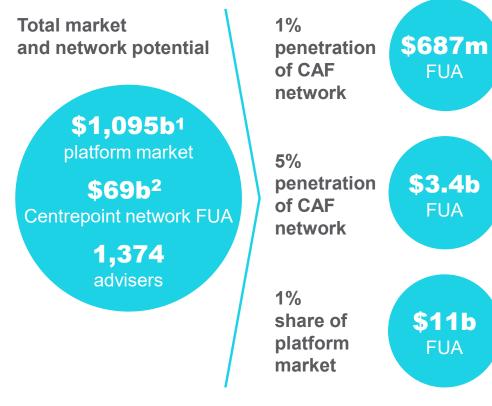
IC	oni <mark>o</mark>	Holdings			<b>Q</b> earch	Portfolio		Search			Ful	I X arch X-Hu		-	itions	Lo
A	Home	Mr Christopher McDona	ald 🔥				0	ick Linł	(s	Holding	s C	eposit Cash	Create O	rder Go to ti	ne Client P	Po
÷	Clients	FA1000518 - Individual									] [	·				
D	Portfolios Investments Cash & Payments	Date:	lr Go	Holding: nclude External Yes No			As	set Alloca	tion		F	Performance		Transa	ctions	
	Orders Investment Programs & Strategy Transfers Portfolio Details	Portfolio Value <b>\$367,754.37</b>		Performance Since Inc <b>23.54%</b> (\$89,896.01)				ceptio	٦		Asse	t Distributic	on	ılı		
	Superannuation	Portfolio name		Valuation							250K	Austral	ian Equities	(19%)		
	Corporate Actions Tax	Chris McDonald Individual Portfo	lio	\$213,559.03							200K		ed Funds	(18%)		
	Fees & Charges Notifications	Chris and Linsay McDonald Joint	t Portfolio	\$19,003.24								Fixed Ir		(16%)		
	Reports & Documents External Assets	Chris McDonald SMSF Portfolio		\$27,094.34							150K		Markets	(4%)		
ılı	Research	Chris McDonald Trustee Portfolic	Manage H	\$78,992.10 lousehold		Q2 2016 Quarter Q y active cl				above.	Q3 2017		V	/iew Details		
8	Literature Library	Cash Balance		\$	La	rgest F	lolding	s				Lates	st Cash Tra	insactions		
*	Investment Programs	By Account								Vi	ew all				Vie	e١
Ľ	Business Mgmt	Account name	ссү с	ash balance	Inve	estment Na	me				Value	Date	Narrative		An	m
9	Admin	Margin Account	AUD \$	213,559.03	Tyn	dall Austra	alian Bon	d Fund		\$302,8	34.02	18/02/2	018 Buy - Tyn	dall Australian	\$302,88	84
		IA - My Growth Investments	AUD	\$19,003.24	Fix	ed Income	Strategy	No 2		\$256,9	93.01	18/02/2	018 Sell - Fixe	ed Income Stra	\$256,99	193
		IA - My Aggresive Investments	AUD	\$27,094.34	Pad	ker & Co	Investiga	tor Trust		\$201,8	34.94	18/02/2	018 Sell - Pac	ker & Co Invest	\$201,88	84
		MDA	AUD	\$78,992.10	Wo	olworths (	WOW.XA	SX.AU)		\$198,0	94.82	18/02/2	018 Buy - Wo	olworths (WOW	\$198,09	194
		ANZ - Cash Management Account	AUD	\$20,000.00	Ma	gellan Glo	bal Fund			\$167,0	33.97	18/02/2	018 Buy - Mag	gellan Global Fu	. \$167,03	)3:



Summary Investments Cash and Payments	Goals Orders Superannuation Administration	n Documents 🔗 Toolbox 🔮 Educat
Filter Accounts: My Portfolio	Chris McDonald Individual Portfolio As Ac 30 November 2017	Options
Portfolio Valuation and Sa67,754.37	Performance	My Total Net Worth = \$4,009,757.40
* 2.3% (+\$3,342.01) (Last 30 days)	Increase of	Assets and debts Value
Account Value Last 30 days	12.7%	Total portfolio \$367,754.37
Margin Account \$213,559.03 • 2.3% IA - My Growth Investments \$19,000.24 • 7.2%	Since Portfolio Opened	Non-financial assets \$3,965,046.46
W- Ny Apprensive Investmenta         \$78,992.10         ▼ 11.3%           AVZ - Cash Management Account         \$20,000.00         = 2.5%	* Performance Calculated is Cumulative Since Inception	Debts & liabilities -\$323,043.43
View All Accounts View Holdings	View Performance	(Vew Details)
Portfolio Forecast	Notable Performers	Last Transaction
100x	Rest performer	Buy Order
79	FTSE Developed Europe UCITS ETF 13.56%	101.220 units
214		FTSE Developed Europe UCITS ETF
10% Chance of Being Above \$4,204.83 per month	Worst performer	
40 60% Chance of Being Between \$2,285.02 and \$3,987.37 per month 10% Chance of Being Below \$2,236.56 per month	Global Short-Term Bond Index Fund +0.21%	\$1.12 per unit
(View Forecast)	(Vew Detailed Holdings)	(Vew All Orders)
GeoDiversity	Asset Distribution	Transfers
ALL ALL	100%	+1
	50%	You Have An In-Flight Transfer From
P * ``@`,	C/li Acastulius Managod Flored Monoy Equilities Funds Income Markets (1995) (8251) (1655) (251)	BNZ
(Vew Analysis)	View Analysis	View Transfer Tracker

## THE PLATFORM COMMERCIAL OPPORTUNITY IS SIGNIFICANT

#### 1. THE MARKET IS ATTRACTIVE AND MODEST PENETRATION OF OUR ADVICE NETWORK CAN DRIVE SIGNIFICANT FUA



#### 2. INDEPENDENT PLATFORMS ARE GROWING AT THE EXPENSE OF INSTITUTIONAL PLAYERS Percent

FUA, \$b1	I				marke	et share hange
Insignia				217	19.8	-0.6
CBA/Colonial			144		13.1	-1.0
Macquarie			142		13.0	+0.5
BT/Westpac			137		12.6	-4.1
AMP			127		11.6	-0.7
Netwealth		84			7.7	+0.9
HUB24		80			7.3	+1.2
Praemium	24				2.2	+0.0
Centric	9				0.8	+0.5
DASH	4				0.4	+0.0
		I	ndepend	lent pla	atforms	gaining

share at the expense of institutional

#### 3. PLATFORM PROVIDERS TRADE AT SIGNIFICANTLY HIGHER MULTIPLES THAN PURE PLAY LICENSEES

	Market cap	1-year forward EV to EBITDA	Revenue
Netwealth	\$5.4b	28.8	\$132m
HUB24	\$3.4b	21.5	\$169m
Praemium	\$244m	13.5	\$43m

Note:

\*HUB24 and Praemium revenue are estimates – source Refinitiv - Market Cap and Revenue as at 30 June 2024

\*\*The 1-year forward EV to EBITDA - Bloomberg Data -Bloomberg consensus estimates – Source Bloomberg - 1yr for EV to EBITDA as at 14 August 2024

1. Plan for Life – Analysis of Wraps, Platforms and Master Trusts as at March 2024

2. Centrepoint estimate 1,374 advisers x average of \$50m funds under advice = \$68.7b

#### PILLAR 5 - LENDING TOTAL LENDING REVENUE GREW FROM \$1.44M IN FY23 TO \$1.76M IN FY24 WHICH WAS A 22% INCREASE. EBITDA INCREASED 33% TO \$0.8M

#### BOUTIQUE AGGREGATOR WITH INFRASTRUCTURE TO PROVIDE LENDING SERVICES

- Credit licensee
- Lending infrastructure
- Technology
- Lender panel
- Compliance and audits
- Training and business development
- Sense of community

\$3.5b loan book

80 brokers in network

\$900m+ in annual settlements

#### LENDING AS A SERVICE ('LAAS') PROVIDES FULL-SERVICE LENDING FOR ADVISERS WITHIN THE NETWORK

- Enable advisers to build a lending business by operating as authorised representatives under our credit licence
- Advisers leverage our infrastructure and refer clients to a Centrepoint inhouse lending specialist
- We manage the end-toend lending process

44 LaaS firms
+47% on prior year
8% penetration of network
200+ loans written

The Company is well positioned to continue to grow revenue and earnings

- CAF continues to recruit advisers and is benefiting from industry consolidation
- Focused on accelerating growth of higher margin salaried advice business through further acquisitions
- New initiatives such as Managed Accounts and Lending as a Service are gaining traction
- New IconiQ platform due to go live with Investment (IDPS<sup>1</sup>) in October 2024 and Superannuation by the end of the calendar year
- Underlying EBITDA<sup>2</sup> guidance for FY25 is in the range of \$10m to \$10.5m



## **APPENDIX**

#### **CORPORATE SNAPSHOT**

#### **CAPITAL STRUCTURE**

ASX stock code	CAF
FY24 gross revenue	\$288.0m
Cash balance as at 30 Jun 2024	\$12.2m
Share price as at 14 Aug 2024	\$0.30
Shares on issue	198.9m
Performance rights (nil ex price, various expiries)	16.7m
Fully diluted shares	215.6m

#### EXPERIENCED AND INVESTED LEADERSHIP TEAM

Board & Management	Role	Shares held As at 15/07/24
Mr Georg Chmiel	Chairman	0.97m (0.5%)
Mr Martin Pretty	Non-Executive Director	0.18m (0.1%)
Mrs Linda Fox	Non-Executive Director	-
Mr Anthony Vogel (TIGA)	Non-Executive Director	0.03m (0.02%)
Mr Peter Rollason (COG)	Non-Executive Director	-
Mr John Shuttleworth	Chief Executive Officer	0.21m (0.1%)
Mr Brendon Glass	Chief Financial Officer	-
Total Board & KMP		1.4m (0.7%)

#### **TOP SHAREHOLDERS**

Investors As at 15/07/2024	Shares held (% of SOI)
Thorney Investment Group	53.4m (27%)
COG Financial Services	39.6m (20%)
Sage Capital Group Pty. Ltd	12.4m (6%)
Alan Crozier	5.2m (3%)
Richard Nelson	4.1m (2%)
HGL Ltd	3.6m (2%)
Total Top 20	141.2m (71.0%)

#### Sources: Nasdaq Boardvantage; ASX; FY24 financial results



# QUESTIONS